

Managing Customers for Profit: Strategies to Increase Profits and Build Loyalty

V. Kumar

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"This is a milestone book in marketing. Most companies claim they are focused on customers, but even those who are, probably do not take a scientific approach to customer management. Professor V. Kumar is the acknowledged expert on the science of customer management. This important book raises all the key questions in managing customers, provides the analytical tools for optimization, and illustrates these tools with a number of company examples."

-Philip Kotler, S. C. Johnson Distinguished Professor of International Marketing, Kellogg School of Management, Northwestern University

"Delivering lasting client value is at the heart of profitable businesses today. *Managing Customers for Profit* provides a compelling, empirically-tested approach to significantly enhance traditional customer relationship management initiatives. I highly recommend this book to all those interested in cultivating lasting profitable growth relationships with current and future clients."

-Tim Bohling, Vice President, Market Intelligence, IBM Americas

"Executives are too often guided by backward-looking, short-term metrics. This book shows how a focus on Customer Lifetime Value (CLV) can change management toward long-term results by providing a fresh perspective on customer targeting, retention, and loyalty. Highly recommended—it shows you the way toward strategic customer thinking."

-Dave Aaker, Vice-Chairman, Prophet, Author of Brand Portfolio Strategy

This book shows you how.

Leading marketing expert **V. Kumar** shows how to use Customer Lifetime Value (CLV) to target customers with higher profit potential...manage and reward existing customers based on their profitability...and invest in high-profit customers to prevent attrition and ensure future profitability. Kumar introduces customercentric approaches to allocating marketing resources for maximum effectiveness...pitching the *right* products to the *right* customers at the *right* time...determining when a customer is likely to leave, and whether to intervene...managing multichannel shopping... even calculating a customer's referral value.

Drawing on his extensive experience consulting with world-class marketing organizations, Kumar illuminates the challenges of transitioning from a product-centric to a customer-centric approach and presents proven solutions. Simply put, this book's techniques offer marketing executives a complete framework for linking their investments to business value—and *maximizing the lifetime value of every single customer*.

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